

Annual Results for the Fiscal Year Ended March 31, 2024

May 10, 2024

EXEO Group, Inc.



(1) Overview (¥bn)

	FY 2022		F	Y 2023			FY 2	2024
			F	ull year			Full	year
	Full year	Initial Plan	Corrective Plan (Announced on Feb.9,2024)	Actual	YOY	Initial Plan accuracy	Plan	YOY
Orders received	625.6	620.0	620.0	656.5	+5%	+6%	640.0	-3%
Net sales	627.6	630.0	610.0	614.0	-2%	-3%	630.0	+3%
Overe mustit	13.0%	14.5%	14.0%	14.5%			15.0%	
Gross profit	81.8	91.2	85.2	89.1	+9%	-2%	94.5	+6%
CC 9 A avragage	7.9%	9.1%	9.0%	9.0%			9.3%	
SG&A expenses	49.2	57.2	55.2	55.0	+12%	-4%	58.5	+6%
	5.2%	5.4%	4.9%	5.6%			5.7%	
Operating profit	32.5	34.0	30.0	34.1	+5%	+0%	36.0	+6%
Onding my map fit	5.4%	5.5%	5.5%	6.0%			5.8%	
Ordinary profit	33.7	34.9	33.4	36.9	+9%	+6%	36.3	-2%
Profit attributable to	3.5%	3.7%	3.9%	3.3%			3.5%	
owners of parent	22.2	23.6	23.6	20.0	-10%	-15%	22.3	+11%



(2) Orders Received, Net Sales

(¥bn)

					FY 2022			FY 2023			FY 2	2024
								Full year			Full	year
			Full year	Initial Plan	Corrective Plan (Announced on Feb.9,2024)	Actual	YOY	Initial Plan accuracy	Plan	YOY		
				Access engineering	157.4	138.0	138.0	149.8	-5%	+9%	140.8	-6%
				Network engineering	20.9	19.8	19.8	22.4	+8%	+14%	20.3	-10%
0	SC	elec Carr	engineering	Mobile engineering	26.7	24.1	24.1	26.6	-0%	+10%	27.9	+5%
Orders	ENGINEERING- SOLUTIONS	Telecoms Carriers		Sub-total	205.1	181.9	181.9	198.9	-3%	+9%	189.0	-5%
			NCCs		50.9	45.9	45.9	43.4	-15%	-5%	33.2	-24%
Received	R G		9	Sub-total	256.0	227.8	227.8	242.4	-5%	+6%	222.2	-8%
eive	L	Urban infrastructure		!	177.8	188.8	208.8	230.6	+30%	+22%	221.4	-4%
۵	Sub-total				433.9	416.6	436.6	473.1	+9%	+14%	443.6	-6%
	SYSTEM-SOLUTIONS			191.7	203.4	183.4	183.4	-4%	-10%	196.4	+7%	
			TOTAL		625.6	620.0	620.0	656.5	+5%	+6%	640.0	-3%
			Access engineerin	Access engineering	153.4	142.3	142.3	150.0	-2%	+5%	146.7	-2%
			NTT Group	Network engineering	21.3	20.8	20.8	20.2	-5%	-3%	22.1	+9%
	SE	elec Carr	engineering	Mobile engineering	34.0	25.9	25.9	29.1	-14%	+13%	28.9	-1%
z	ENGINEERING SOLUTIONS	Telecoms Carriers		Sub-total	208.8	189.0	189.0	199.4	-4%	+6%	197.7	-1%
Net Sales			NCCs		62.3	51.4	51.4	54.0	-13%	+5%	38.3	-29%
àale	ις <u>Υ</u>		9	Sub-total	271.1	240.4	240.4	253.4	-7%	+5%	236.0	-7%
S		Urban	infrastructure		165.3	186.3	186.3	177.2	+7%	-5%	200.0	+13%
			Sub-	total	436.5	426.7	426.7	430.7	-1%	+1%	436.0	+1%
	SYSTE	SYSTEM-SOLUTIONS			191.0	203.3	183.3	183.3	-4%	-10%	194.0	+6%
			TOTAL		627.6	630.0	610.0	614.0	-2%	-3%	630.0	+3%



(3) Amount Carried Forward

(¥bn)

					FY 2022			FY 2023			FY 2	2024
								Full year			Full year	
			Full year	Initial Plan	Corrective Plan (Announced on	Actual	YOY	Initial Plan accuracy	Plan	YOY		
	1						Feb.9,2024)			,		
		elecoms Carriers ENGINEI		Access engineering	30.5	_	_	30.3	-1%	_	_	_
	SOLU:		NTT Group	Network engineering	9.8	_	_	12.0	+23%	_	_	_
Amount			୍ର <u>ଜ୍</u> ପ engineering	Mobile engineering	24.9	_	_	22.3	-10%	_	_	_
				Sub-total	65.2	_	_	64.7	-1%	_	_	_
Carried	UTIONS		NCCs		53.2	_	_	42.7	-20%	_	_	_
	S S		(Sub-total	118.5	_	_	107.5	-9%	_	_	_
Forward		Urban infrastructure		133.3	_	_	187.9	+41%	_	_	_	
vard			Sub	-total	251.9	_	_	295.4	+17%	_	_	_
	SYSTEM-SOLUTIONS		45.8	_	_	49.1	+7%	_	_	_		
	TOTAL			297.8	_	_	344.5	+16%	_	_	_	

(4) Segment profit

(¥bn)

			FY 2022			FY 2023			FY 2024	
							Full year			
			Full year	Initial	Corrective Plan			Initial Plan		
			i uli yeai	Plan	(Announced on Feb.9,2024)	Actual	YOY	accuracy	Plan	YOY
		Talaaama Camriana	6.4%	6.0%	6.0%	6.6%			6.7%	
	_	Telecoms Carriers	17.3	14.3	14.3	16.8	-3%	+17%	15.7	-7%
	P	I lub on infractureture	6.2%	5.7%	5.7%	6.2%			5.2%	
	rofit	Urban infrastructure	10.2	10.5	10.5	11.0	+7%	+5%	10.3	-7%
		SYSTEM-SOLUTIONS	2.6%	4.5%	2.8%	3.4%			5.2%	
		STSTEW-SOLUTIONS	4.8	9.0	5.0	6.2	+28%	-31%	10.0	+60%
		TOTAL	32.5	34.0	30.0	34.1	+5%	+0%	36.0	+6%



(5) Balance Figures

		FY 20.	22		FY 2023	
		Year-e	end	Year-e	end	D. A
		А	Percentage of total	В	Percentage of total	B-A
Current assets		353.7	(61.2%)	347.8	(58.8%)	-5.8
Fixed assets		224.2	(38.8%)	243.7	(41.2%)	19.5
Total assets	Total assets		(100%)	591.6	(100%)	13.6
Liabilities	Current	159.0	(27.5%)	177.7	(30.0%)	18.6
Liabilities	Long-term	110.9	(19.2%)	94.8	(16.1%)	-16.0
Total liabilities		269.9	(46.7%)	272.5	(46.1%)	2.5
Shareholder's equity		303.1	(52.5%)	313.0	(52.9%)	9.8
Minority interests and stock acquisition rights		4.7	(0.8%)	5.9	(1.0%)	1.2
Total liabilities a	and	577.9	(100%)	591.6	(100%)	13.6



(6) Cash Flows (¥bn)

	FY 2020	FY 2021	FY 2022	FY 2023
Net cash provided by (used in) operating activities	6.3	26.4	5.4	41.9
Net cash provided by (used in) investing activities	-9.2	-20.3	-13.3	-13.5
Net cash provided by (used in) financial activities	-1.7	5.0	3.2	-30.5
Free cash flow (Note 2)	-2.9	6.0	-7.8	28.3
Net increase (decrease) in cash and cash equivalents ,etc	0.0	1.4	1.0	-0.5
Cash and cash equivalents at end of period	41.2	53.7	50.2	47.4

(7) Interest-bearing Debt

(¥bn)

	FY 2020	FY 2021	FY 2022	FY 2023
Short-term	29.9	31.3	29.6	40.3
Long-term	27.5	49.2	86.0	66.1
Total	57.5	80.6	115.7	106.4

Notes: 1. All amounts less than ¥100m are disregarded.

2. Including Lease Liabilities.

Notes: 1. All amounts less than ¥100m are disregarded.

2. Free cash flow = Net cash provided by (used in) operating activities + Net cash provided by (used in) investing activities



(8) Capital Expenditures

(¥bn)

	FY 2020	FY 2021	FY 2022	FY 2023
Tangible fixed assets	10.8	18.4	12.9	18.3
Intangible fixed assets	1.4	2.3	2.2	2.3
Total	12.2	20.8	15.2	20.7

Note: All amounts less than ¥100m are disregarded.

(9) Depreciation and Amortization

(¥bn)

	FY 2020	FY 2021	FY 2022	FY 2023
Depreciation and amortization	6.7	7.4	8.7	10.1

2. Non-consolidated Figures



(1) Overview (¥bn)

	FY 2022			FY 2023			FY 2024	
				Full year			Full y	ear ear
	Full year	Initial Plan	Corrective Plan (Announced on Feb.9,2024)	Actual	YOY	Initial Plan	Plan	YOY
Orders received	277.8	270.0	290.0	306.9	+10%	+14%	275.0	-10%
Net sales	295.1	280.0	280.0	276.5	-6%	-1%	275.0	-1%
	9.8%	9.3%	9.3%	10.5%			9.7%	
Gross profit	29.0	26.1	26.1	29.0	+0%	+11%	26.5	-9%
0004	5.2%	6.0%	6.0%	6.0%			6.2%	
SG&A expenses	15.3	16.8	16.8	16.4	+8%	-2%	17.0	+4%
On and the second th	4.6%	3.6%	3.6%	4.6%			3.4%	
Operating profit	13.7	10.1	10.1	12.5	-8%	+23%	9.4	-25%
Oudingsus profit	5.5%	4.0%	4.0%	10.2%			8.6%	
Ordinary profit	16.0	11.3	11.3	28.1	+75%	+149%	23.6	-16%
Durafit	9.5%	7.3%	7.3%	8.7%			7.3%	
Profit	27.9	20.3	20.3	24.0	-14%	+18%	20.0	-17%

2. Non-consolidated Figures



(2) Orders Received, Net Sales and Amount Carried Forward

(¥bn)

			FY 2022			FY 2023			FY 2	024	
					Full year						
			Full year	Initial	Corrective Plan		\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	Initial Plan		\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	
				Plan	(Announced on Feb.9,2024)	Actual	YOY	accuracy	Plan	YOY	
		NTT Group engineering	114.1	102.1	102.1	109.5	-4%	+7%	106.2	-3%	
Orders	ENGINEERING-	NCCs	34.5	28.9	28.9	28.7	-17%	-1%	19.4	-32%	
rs R	SOLUTIONS	Urban infrastructure	103.4	117.6	137.6	145.9	+41%	+24%	133.5	-9%	
Received		Sub-total	252.1	248.6	268.6	284.2	+13%	+14%	259.1	-9%	
/ed	SYSTEM-SOL	UTIONS	25.6	21.4	21.4	22.7	-11%	+6%	15.9	-30%	
		TOTAL	277.8	270.0	290.0	306.9	+10%	+14%	275.0	-10%	
	ENGINEERING-	NTT Group engineering	120.8	108.5	108.5	110.8	-8%	+2%	112.4	+1%	
z		NCCs	41.9	34.2	34.2	35.0	-17%	+2%	24.2	-31%	
Net Sales	SOLUTIONS	Urban infrastructure	99.3	115.1	115.1	106.0	+7%	-8%	122.3	+15%	
ales		Sub-total	262.2	257.8	257.8	251.8	-4%	-2%	258.9	+3%	
	SYSTEM-SOL	UTIONS	32.8	22.2	22.2	24.6	-25%	+11%	16.1	-35%	
		TOTAL	295.1	280.0	280.0	276.5	-6%	-1%	275.0	-1%	
Amount Carried		NTT Group engineering	45.8	_	_	44.5	-3%	_	_	_	
unt C	ENGINEERING-	NCCs	36.5	_	_	30.2	-17%	_	_	_	
Carri	SOLUTIONS	Urban infrastructure	94.8	_	_	134.8	+42%	_	_	_	
		Sub-total	177.1	_	_	209.6	+18%	_	_	_	
Forward	SYSTEM-SOLUTIONS		7.3	_	_	5.2	-29%	_	_	_	
ard		TOTAL	184.5	_	_	214.9	+16%	_	_	_	



Disclaimer Regarding Forward-Looking Statements

Forward-looking statements in this document are based on information available to our company as of the date of publication. Actual results may differ materially from these forecasts due to various factors.

EXEO Group, Inc.

3-29-20 Shibuya, Shibuya-ku, Tokyo 150-0002 JAPAN

> TEL: (81)3-5778-1073 FAX: (81)3-5778-1228