

Annual Results for the Fiscal Year Ended March 31, 2023

May 12, 2023

EXEO Group, Inc.



(1) Overview (¥bn)

| | FY 2021 | | F | Y 2022 | | | FY 2 | 2023 |
|------------------------|-----------|---------|----------------------------|----------|----------------|--------------|-------|---------------|
| | | | F | ull year | | | Full | year |
| | Full year | Initial | Corrective Plan | | \/ . \/ | Initial Plan | | \/ . \ |
| | | Plan | (Announced on Feb.10,2023) | Actual | YOY | accuracy | Plan | YOY |
| | Α | В | C | D | D/A | D/B | Е | E/D |
| Orders received | 595.3 | 600.0 | 605.0 | 625.6 | 105% | 104% | 620.0 | 99% |
| Net sales | 594.8 | 600.0 | 615.0 | 627.6 | 106% | 105% | 630.0 | 100% |
| 0 (1) | 14.2% | 14.2% | 13.4% | 13.0% | | | 14.5% | |
| Gross profit | 84.3 | 85.4 | 82.4 | 81.8 | 97% | 96% | 91.2 | 111% |
| SC 8 A aynanaa | 7.1% | 7.8% | 8.0% | 7.9% | | | 9.1% | |
| SG&A expenses | 41.9 | 46.8 | 49.4 | 49.2 | 118% | 105% | 57.2 | 116% |
| Operating profit | 7.1% | 6.4% | 5.4% | 5.2% | | | 5.4% | |
| Operating profit | 42.3 | 38.5 | 33.0 | 32.5 | 77% | 84% | 34.0 | 104% |
| Ordinary profit | 7.6% | 6.6% | 5.6% | 5.4% | | | 5.5% | |
| Ordinary profit | 45.2 | 39.4 | 34.5 | 33.7 | 75% | 86% | 34.9 | 103% |
| Profit attributable to | 4.7% | 4.3% | 3.7% | 3.5% | | | 3.7% | |
| owners of parent | 27.7 | 25.6 | 22.5 | 22.2 | 80% | 87% | 23.6 | 106% |



(2) Orders Received, Net Sales

(¥bn)

| | | | | | FY 2021 | | | FY 2022 | | | FY 2 | 2023 | |
|-----------|---------------------------|----------------------|----------------|---------------------|-----------|-----------------|--|-----------|-------|--------------------------|-------|-----------|--|
| | | | | | | | | Full year | | | Full | Full year | |
| | | | | | Full year | Initial Plan | Corrective Plan (Announced on Feb.10,2023) | Actual | YOY | Initial Plan accuracy | Plan | YOY | |
| | | | | | Α | В | С | D | D/A | D/B | Е | E/D | |
| | | | | Access engineering | 152.7 | 141.5 | 151.3 | 157.4 | 103% | 111% | 138.0 | 88% | |
| | | | | Network engineering | 22.6 | 21.3 | 19.6 | 20.9 | 92% | 98% | 19.8 | 95% | |
| 0 | SC | [elec | engineering | Mobile engineering | 40.3 | 28.9 | 26.2 | 26.7 | 66% | 92% | 24.1 | 90% | |
| Orders | | Telecoms Carriers | | Sub-total | 215.7 | 191.7 | 197.1 | 205.1 | 95% | 107% | 181.9 | 89% | |
| | | | NCCs | | 74.8 | 57.9 | 48.0 | 50.9 | 68% | 88% | 45.9 | 90% | |
| ₹ec | ENGINEERING- SOLUTIONS | | | Sub-total | 290.5 | 249.6 | 245.1 | 256.0 | 88% | 103% | 227.8 | 89% | |
| Received | | Urban | infrastructure | • | 145.7 | 175.2 | 175.4 | 177.8 | 122% | 101% | 188.8 | 106% | |
| ğ | | | Sub- | -total | 436.3 | 424.8 | 420.5 | 433.9 | 99% | 102% | 416.6 | 96% | |
| | SYSTE | EM-SO | LUTIONS | | 159.0 | 175.2 | 184.5 | 191.7 | 121% | 109% | 203.4 | 106% | |
| | | | TOTAL | - | 595.3 | 600.0 | 605.0 | 625.6 | 105% | 104% | 620.0 | 99% | |
| | | | | Access engineering | 162.2 | 145.3 | 151.6 | 153.4 | 95% | 106% | 142.3 | 93% | |
| | | | NTT Group | Network engineering | 22.3 | 21.5 | 21.3 | 21.3 | 96% | 99% | 20.8 | 97% | |
| | SC | Telecoms Carriers | engineering | Mobile engineering | 42.1 | 28.9 | 31.1 | 34.0 | 81% | 118% | 25.9 | 76% | |
| z | ENGINEERING SOLUTIONS | om | | Sub-total | 226.7 | 195.7 | 204.0 | 208.8 | 92% | 107% | 189.0 | 91% | |
| ets | | 0 | NCCs | | 62.5 | 64.0 | 60.6 | 62.3 | 100% | 97% | 51.4 | 82% | |
| Net Sales | ls NG | | | Sub-total | 289.3 | 259.7 | 264.6 | 271.1 | 94% | 104% | 240.4 | 89% | |
| S | | Urban infrastructure | | 150.8 | 168.4 | 164.1 | 165.3 | 110% | 98% | 186.3 | 113% | | |
| | | | Sub- | -total | 440.1 | 428.1 | 428.7 | 436.5 | 99% | 102% | 426.7 | 98% | |
| | SYSTEM-SOLUTIONS | | 154.6 | 171.9 | 186.3 | 191.0 | 123% | 111% | 203.3 | 106% | | | |
| | | | TOTAL | | 594.8 | 600.0 | 615.0 | 627.6 | 106% | 105% | 630.0 | 100% | |



(3) Amount Carried Forward

(¥bn)

| | | | | | FY 2021 | | | FY 2022 | | | FY: | 2023 |
|---------|------------------|--------------|--------------------------------------|---------------------|--|--------|------|--------------------------|------|------|-----|------|
| | | | | | | | | | Full | year | | |
| | | | Full year | Initial Plan | Corrective Plan (Announced on Feb.10,2023) | Actual | YOY | Initial Plan accuracy | Plan | YOY | | |
| | | | | | Α | В | С | D | D/A | D/B | E | E/D |
| | | | | Access engineering | 26.4 | _ | _ | 30.5 | 115% | _ | _ | _ |
| | | _ | Carriers NTT Group engineering NCCs | Network engineering | 10.1 | _ | _ | 9.8 | 97% | _ | _ | _ |
| Amount | SOL | elec Carr | | Mobile engineering | 32.1 | | _ | 24.9 | 77% | _ | _ | - |
| | | coms | | Sub-total | 68.8 | I | _ | 65.2 | 95% | 1 | _ | 1 |
| Carried | VEERI UTIO! | 0, | | | 64.7 | | _ | 53.2 | 82% | - | _ | 1 |
| ried | NS NS | | 9 | Sub-total | 133.5 | 1 | _ | 118.5 | 89% | 1 | _ | 1 |
| Forward | • | Urban | infrastructure |) | 117.0 | 1 | _ | 133.3 | 114% | - | _ | |
| ward | warc | | Sub-total | | 250.5 | - | _ | 251.9 | 101% | _ | _ | |
| | SYSTEM-SOLUTIONS | | 39.3 | - | _ | 45.8 | 117% | _ | _ | _ | | |
| | TOTAL | | 289.9 | 1 | _ | 297.8 | 103% | - | _ | _ | | |

(4) Segment profit

(¥bn)

| | | FY 2021 | | | FY 2022 | | | FY 2023 | |
|-------|-----------------------|-----------|---------|----------------------------|---------|-----------|--------------|---------|------|
| | | | | | | Full year | | | |
| | | Full year | Initial | Corrective Plan | | _ | Initial Plan | | _ |
| | | | Plan | (Announced on Feb.10,2023) | Actual | YOY | accuracy | Plan | YOY |
| | | Α | В | Ċ | D | D/A | D/B | Е | E/D |
| | Tologoma Carriora | 8.2% | 8.4% | 6.7% | 6.4% | | | 6.0% | |
| | Telecoms Carriers | 23.8 | 21.9 | 17.7 | 17.3 | 73% | 79% | 14.3 | 83% |
| P | Lirban infrastructure | 8.5% | 5.8% | 5.9% | 6.2% | | | 5.7% | |
| rofit | Urban infrastructure | 12.7 | 9.8 | 9.6 | 10.2 | 81% | 105% | 10.5 | 102% |
| | CVCTEM COLUTIONS | 3.7% | 4.0% | 3.0% | 2.6% | | | 4.5% | |
| | SYSTEM-SOLUTIONS | 5.7 | 6.8 | 5.5 | 4.8 | 85% | 72% | 9.0 | 186% |
| | TOTAL | 42.3 | 38.5 | 33.0 | 32.5 | 77% | 85% | 34.0 | 104% |



(5) Balance Figures (¥bn)

| | | FY 20 | 21 | | FY 2022 | |
|---|-----------|--------|---------------------|--------|---------------------|------|
| | | Year-e | end | Year-e | end | D 4 |
| | | А | Percentage of total | В | Percentage of total | B-A |
| Current assets | | 326.6 | (61.0%) | 353.7 | (61.2%) | 27.0 |
| Fixed assets | | 208.9 | (39.0%) | 224.2 | (38.8%) | 15.2 |
| Total assets | | 535.6 | (100%) | 577.9 | (100%) | 42.3 |
| Liabilities | Current | 157.7 | (29.5%) | 159.0 | (27.5%) | 1.3 |
| Liabilities | Long-term | 70.8 | (13.2%) | 110.9 | (19.2%) | 40.1 |
| Total liabilities | | 228.5 | (42.7%) | 269.9 | (46.7%) | 41.4 |
| Shareholder's equity | | 303.3 | (56.6%) | 303.1 | (52.5%) | -0.1 |
| Minority interests and stock acquisition rights | | 3.6 | (0.7%) | 4.7 | (0.8%) | 1.0 |
| Total liabilities a | and | 535.6 | (100%) | 577.9 | (100%) | 42.3 |



(6) Cash Flows (¥bn)

| | FY 2019 | FY 2020 | FY 2021 | FY 2022 |
|---|---------|---------|---------|---------|
| Net cash provided by (used in) operating activities | 17.2 | 6.3 | 26.4 | 5.4 |
| Net cash provided by (used in) investing activities | -17.0 | -9.2 | -20.3 | -13.3 |
| Net cash provided by (used in) financial activities | 4.2 | -1.7 | 5.0 | 3.2 |
| Free cash flow (Note 2) | 0.2 | -2.9 | 6.0 | -7.8 |
| Net increase (decrease) in cash and cash equivalents ,etc | 0.1 | 0.0 | 1.4 | 1.0 |
| Cash and cash equivalents at end of period | 46.0 | 41.2 | 53.7 | 50.2 |

(7) Interest-bearing Debt

(¥bn)

| | FY 2019 | FY 2020 | FY 2021 | FY 2022 |
|------------|---------|---------|---------|---------|
| Short-term | 7.5 | 29.9 | 31.3 | 29.6 |
| Long-term | 39.6 | 27.5 | 49.2 | 86.0 |
| Total | 47.1 | 57.5 | 80.6 | 115.7 |

Notes: 1. All amounts less than ¥100m are disregarded. 2. Including Lease Liabilities.

Notes: 1. All amounts less than ¥100m are disregarded.

2. Free cash flow = Net cash provided by (used in) operating activities + Net cash provided by (used in) investing activities



(8) Capital Expenditures

| | FY 2019 | FY 2020 | FY 2021 | FY 2022 |
|-------------------------|---------|---------|---------|---------|
| Tangible fixed assets | 14.0 | 10.8 | 18.4 | 12.9 |
| Intangible fixed assets | 1.8 | 1.4 | 2.3 | 2.2 |
| Total | 15.8 | 12.2 | 20.8 | 15.2 |

Note: All amounts less than ¥100m are disregarded.

(9) Depreciation and Amortization

(¥bn)

| | FY 2019 | FY 2020 | FY 2021 | FY 2022 |
|-------------------------------|---------|---------|---------|---------|
| Depreciation and amortization | 6.4 | 6.7 | 7.4 | 8.7 |

2. Non-consolidated Figures



(1) Overview (¥bn)

| | FY 2021 | | | FY 2022 | | | FY 2 | 023 |
|------------------|-----------|-----------------|-------------------------------|-----------|------|--------------|--------|------|
| | | | | Full year | | | Full y | vear |
| _ | Full year | Initial Plan | Corrective Plan (Announced on | Actual | YOY | Initial Plan | Plan | YOY |
| | А | В | Feb.10,2023) | D | D/A | D/B | Е | E/D |
| Orders received | 317.7 | 290.0 | 275.0 | 277.8 | 87% | 96% | 270.0 | 97% |
| Net sales | 311.0 | 300.0 | 300.0 | 295.1 | 95% | 98% | 280.0 | 95% |
| Cross profit | 11.4% | 10.7% | 9.7% | 9.8% | | | 9.3% | |
| Gross profit | 35.4 | 32.1 | 29.2 | 29.0 | 82% | 90% | 26.1 | 90% |
| SC 9 A avnances | 5.4% | 5.4% | 5.1% | 5.2% | | | 6.0% | |
| SG&A expenses | 16.7 | 16.3 | 15.2 | 15.3 | 91% | 94% | 16.8 | 110% |
| Operating profit | 6.0% | 5.3% | 4.7% | 4.6% | | | 3.6% | |
| Operating profit | 18.7 | 15.8 | 14.0 | 13.7 | 73% | 87% | 10.1 | 74% |
| Ordinary profit | 8.9% | 5.9% | 5.3% | 5.5% | | | 4.0% | |
| Ordinary profit | 27.6 | 17.6 | 16.0 | 16.0 | 58% | 91% | 11.3 | 70% |
| Profit | 6.6% | 8.7% | 9.2% | 9.5% | | | 7.3% | |
| FIUIIL | 20.5 | 25.9 | 27.6 | 27.9 | 136% | 108% | 20.3 | 73% |

2. Non-consolidated Figures



(2) Orders Received, Net Sales and Amount Carried Forward

(¥bn)

| | | | FY 2021 | | | FY 2022 | | | FY 2 | 2023 |
|----------------|--------------|-----------------------|-----------|---------|----------------------------|-----------|------|--------------|-------|------|
| | | | | | | Full year | | | Full | year |
| | | | Full year | Initial | Corrective Plan | Actual | YOY | Initial Plan | Plan | YOY |
| | | | | Plan | (Announced on Feb.10,2023) | Notadi | 101 | accuracy | T MIT | |
| | | | Α | В | С | D | D/A | D/B | Е | E/D |
| | | NTT Group engineering | 127.0 | 106.6 | 109.5 | 114.1 | 90% | 107% | 102.1 | 89% |
| Orders | ENGINEERING- | NCCs | 53.0 | 38.3 | 33.1 | 34.5 | 65% | 90% | 28.9 | 84% |
| ers F | SOLUTIONS | Urban infrastructure | 97.8 | 106.8 | 106.9 | 103.4 | 106% | 97% | 117.6 | 114% |
| Received | | Sub-total | 277.9 | 251.7 | 249.5 | 252.1 | 91% | 100% | 248.6 | 99% |
| ived | SYSTEM-SOL | UTIONS | 39.8 | 38.3 | 25.5 | 25.6 | 64% | 67% | 21.4 | 83% |
| | | TOTAL | 317.7 | 290.0 | 275.0 | 277.8 | 87% | 96% | 270.0 | 97% |
| | | NTT Group engineering | 131.4 | 112.6 | 119.6 | 120.8 | 92% | 107% | 108.5 | 90% |
| _ | ENGINEERING- | NCCs | 39.5 | 46.6 | 42.6 | 41.9 | 106% | 90% | 34.2 | 81% |
| let : | SOLUTIONS | Urban infrastructure | 98.9 | 102.0 | 104.2 | 99.3 | 100% | 97% | 115.1 | 116% |
| Net Sales | | Sub-total | 270.0 | 261.2 | 266.4 | 262.2 | 97% | 100% | 257.8 | 98% |
| O) | SYSTEM-SOL | UTIONS | 41.0 | 38.8 | 33.6 | 32.8 | 80% | 85% | 22.2 | 67% |
| | | TOTAL | 311.0 | 300.0 | 300.0 | 295.1 | 95% | 98% | 280.0 | 95% |
| Am | | NTT Group engineering | 54.2 | _ | _ | 45.8 | 85% | _ | _ | _ |
| ount | ENGINEERING- | NCCs | 43.9 | _ | _ | 36.5 | 83% | _ | _ | _ |
| Amount Carried | SOLUTIONS | Urban infrastructure | 96.5 | - | _ | 94.8 | 98% | _ | _ | _ |
| ried | | Sub-total | 194.6 | 1 | _ | 177.1 | 91% | _ | _ | _ |
| Forward | SYSTEM-SOL | UTIONS | 15.4 | | _ | 7.3 | 48% | _ | _ | _ |
| vard | | TOTAL | 210.0 | _ | _ | 184.5 | 88% | _ | _ | _ |



Disclaimer Regarding Forward-Looking Statements

Forward-looking statements in this document are based on information available to our company as of the date of publication. Actual results may differ materially from these forecasts due to various factors.

EXEO Group, Inc.

3-29-20 Shibuya, Shibuya-ku, Tokyo 150-0002 JAPAN

> TEL: (81)3-5778-1073 FAX: (81)3-5778-1228