

Annual Results for the Fiscal Year Ended March 31, 2018

May 9, 2018

KYOWA EXEO CORPORATION

URL http://www.exeo.co.jp/overseas/index.html

Annual Results for the Fiscal Year Ended March 31,2018(May 9,2018)

(1) Overview

(1) Overview	l.		P						-			(¥bn)
	FY 2	2016			FY 2	2017				FY 2	2018	
	Interim	Full year	Interim			Full	year		Interim		Full year	
		, i i i i i i i i i i i i i i i i i i i	Actual	YOY	Plan	Actual	YOY	Plan accuracy	Plan	YOY	Plan	YOY
	А	В	С	C/A	D	E	E/B	E/D	F	F/C	G	G/E
Orders received	154.6	324.1	161.1	104%	330.0	325.0	100%	98%	153.0	95%	340.0	105%
Net sales	116.2	298.8	124.9	108%	320.0	312.6	105%	98%	128.0	102%	335.0	107%
	(12.3%)	(12.9%)	(13.8%)		(12.9%)	(13.9%)			(13.4%)		(13.9%)	
Gross profit	14.3	38.4	17.2	120%	41.3	43.3	113%	105%	17.2	100%	46.5	107%
	(7.2%)	(5.9%)	(6.6%)		(5.7%)	(5.7%)			(7.0%)		(5.7%)	
SG&A expenses	8.3	17.6	8.3	100%	18.3	17.7	101%	97%	9.0	108%	19.0	107%
Operating income	(5.2%)	(7.0%)	(7.1%)		(7.2%)	(8.2%)			(6.4%)		(8.2 %)	
Operating income	5.9	20.8	8.9	149%	23.0	25.6	123%	111%	8.2	92%	27.5	107%
Ordinary income	(5.0%)	(7.2%)	(7.8%)		(7.4%)	(8.5%)			(6.6%)		(8.4%)	
Ordinary income	5.7	21.4	9.7	168%	23.6	26.4	124%	112%	8.5	88%	28.1	106%
Net income	(2.1%)	(4.6%)	(5.1%)		(4.9%)	(5.8%)			(4.5%)		(5.6 %)	
attributable to owners of parent	2.4	13.7	6.3	263%	15.7	17.9	130%	115%	5.7	90%	18.8	104%

Notes: 1. All amounts less than ¥100m are disregarded. 2. Figures in parentheses are ratio to net sales.



1



(2) Orders Received, Net Sales and Amount Carried Forward

((2) Orders	s Received, Ne	t Sales	and Am	iount Ca	arried F	orward	l						(¥bn)
			FY 2	2016			FY 2	2017				FY 2	2018	
			Interim Full year		Inte	Interim Full year							Full	year
				, ,	Actual	YOY	Plan	Actual	YOY	Plan accuracy	Plan	YOY	Plan	YOY
			А	В	С	C/A	D	E	E/B	E/D	F	F/C	G	G/E
		NTT Group engineering	88.4	182.2	84.9	96%	160.0	166.2	91%	104%	76.0	90%	156.5	94%
Orders	ENGINEERING-	NCCs	11.2	28.7	16.1	144%	30.0	31.8	111%	106%	15.0	93%	32.5	102%
	SOLUTIONS	Urban infrastructure	35.6	72.7	38.6	108%	90.0	84.1	116%	93%	40.0	103%	97.0	115%
Received		Sub-total	135.3	283.8	139.7	103%	280.0	282.2	99%	101%	131.0	94%	286.0	101%
ived	SYSTEM-SO	DLUTIONS	19.2	40.2	21.4	111%	50.0	42.7	106%	86%	22.0	103%	54.0	126%
		TOTAL	154.6	324.1	161.1	104%	330.0	325.0	100%	98%	153.0	95%	340.0	105%
	ENGINEERING- SOLUTIONS	NTT Group engineering	66.7	168.3	70.8	106%	168.0	167.4	99%	100%	75.5	107%	168.0	100%
_		NCCs	8.6	23.3	11.4	133%	31.0	28.1	121%	91%	12.0	105%	29.5	105%
Vet S		Urban infrastructure	23.9	67.3	23.5	98 %	76.0	74.5	111%	98%	23.0	98%	89.0	119%
Net Sales		Sub-total	99.3	259.0	105.9	107%	275.0	270.1	104%	98%	110.5	104%	286.5	106%
	SYSTEM-SO	DLUTIONS	16.9	39.7	19.0	113%	45.0	42.5	107%	95%	17.5	92%	48.5	114%
		TOTAL	116.2	298.8	124.9	108%	320.0	312.6	105%	98%	128.0	102%	335.0	107%
Arr		NTT Group engineering	73.6	65.8	79.9	108%	_	64.7	98%	_	—	_	_	—
nount	ENGINEERING-	NCCs	7.8	10.7	15.4	196%	—	14.4	134%	—	—	—	—	—
Amount Carried	SOLUTIONS	Urban infrastructure	66.4	60.1	75.1	113%	_	69.6	116%	—	—	_	_	_
		Sub-total	147.9	136.7	170.5	115%	—	148.8	109%	-	_	_	_	—
Forward	SYSTEM-SO	DLUTIONS	8.6	6.8	9.2	106%	—	7.0	103%	—	_	_	-	_
ard		TOTAL	156.6	143.5	179.7	115%	-	155.9	109%	—	_	_	-	_

Note: All amounts less than ¥100m are disregarded.

EXEO

(3) Balance Figures

(3) Balance Figures												
			FY 2	2016		FY 2017						
		Interim		Year- A	end	Inter	im	Year B	B-A			
Current asset	ts	106.2	(52.5%)	142.3	(58.5%)	126.4	(55.0%)	156.2	(59.3%)	13.8		
Fixed assets		95.9	(47.5%)	101.0	(41.5%)	103.3	(45.0%)	107.3	(40.7%)	6.3		
Total assets	Fotal assets		(100%)	243.4	(100%)	229.7	(100%)	263.6	(100%)	20.1		
Liabilities	Current	40.8	(20.2%)	61.2	(25.2%)	41.7	(18.2%)	63.1	(24.0%)	1.8		
Liabilities	Long-term	13.7	(6.8%)	23.8	(9.8%)	23.7	(10.3%)	24.3	(9 .2%)	0.4		
Total liabilitie	S	54.5	(27.0%)	85.1	(35.0%)	65.4	(28.5%)	87.5	(33.2%)	2.3		
Shareholder's equity		147.1	(72.8%)	157.8	(64.8%)	163.8	(71.3%)	175.5	(66.6%)	17.7		
Minority interests and stock acquisition rights		0.5	(0.3%)	0.4	(0.2%)	0.4	(0.2%)	0.5	(0.2%)	0.1		
Total liabilitie net assets	s and	202.2	(100%)	243.4	(100%)	229.7	(100%)	263.6	(100%)	20.1		

Note: All amounts less than ¥100m are disregarded.

(4) Cash Flows

	FY 2014	FY 2015	FY 2016	FY 2017
Net cash provided by (used in) operating activities	23.1	5.3	15.5	24.8
Net cash provided by (used in) investing activities	-2.8	-13.9	-6.0	-4.5
Net cash provided by (used in) financial activities	-12.3	0.3	-10.2	-5.1
Free cash flow (Note 2)	20.3	-8.5	9.4	20.2
Cash and cash equivalents at end of period	24.2	16.0	15.2	30.3

Notes 1. All amounts less than ¥100m are disregarded. 2. Free cash flow = Net cash provided by (used in) operating activities + Net cash provided by (used in) investing activities

(5) Interest-bearing Debt

	FY 2014	FY 2015	FY 2016	FY 2017
Short-term	2.3	13.5	1.0	1.1
Long-term	6.3	2.7	11.8	10.2
Total	8.6	16.2	12.8	11.4

Note: 1. All amounts less than ¥100m are disregarded. 2. Including Lease Liabilities.



(¥hn)

(¥bn)

(6) Capital Expenditures

Tangible fixed assets

Intangible fixed assets

5	Annual Results for the Fiscal Year Ended March 31,2018(May 9,2018)

FY 2016

5.1

2.0

7.1

Total	4.2
Note: All amounts loss than ¥100m are disregarded	

Note: All amounts less than ¥100m are disregarded.

(7) Depreciation and Amortization

	FY 2014	FY 2015	FY 2016	FY 2017
Depreciation and amortization	2.6	3.0	3.2	3.2

FY 2014

3.2

1.0

FY 2015

11.0

2.1

13.2

Note: All amounts less than ¥100m are disregarded.



FY 2017

(¥bn)

3.2

1.0

4.2

(¥bn)

(8) Business Overview of Main Subsidiaries

()	erview of Main S	abelalariee				(¥bn)
	E	XEO TECH		Dai	wa Densetsu	
	FY 2016	FY 2017		FY 2016	FY 2017	
	Full year	Full year YOY		Full year	Full year	YOY
Orders received	20.2	20.6	102%	13.4	13.4	101%
Net sales	19.6	20.1	102%	12.9	12.7	99%
Gross profit	(7.8%) 1.5	(7.9%) 1.5	103%	(10.9%) 1.4	(10.8%) 1.3	98%
SG&A expenses	(6.2%) 1.2	(5.7%) 1.1	94%	^(5.4%) 0.7	(5.5%) 0.6	100%
Operating income	(1.6%) 0.32	(2.2%) 0.44	138%	(5.5%) 0.70	(5.3%) 0.68	96%
Ordinary income	(1.8%) 0.35	(2.5%) 0.49	143%	^(5.8%) 0.74	(5.6%) 0.71	96%
Net income	(2.1%) 0.40	^(2.1%) 0.42	104%	(5.8%) 0.74	^(3.7%) 0.46	63%



2. Non-consolidated Figures

(1) Overview

	FY 2	2016			FY 2	2017				FY 2	2018	(IIU+)
	Interim	Full year	Inte	rim		Full	year		Inte	rim	Full	year
		,	Actual	YOY	Plan	Actual	YOY	Plan accuracy	Plan	YOY	Plan	YOY
	А	В	С	C/A	D	E	E/B	E/D	F	F/C	G	G/E
Orders received	126.0	268.3	133.3	106%	273.0	268.5	100%	98%	125.0	94%	290.0	108%
Net sales	95.7	243.5	102.8	108%	264.0	256.8	105%	97%	104.0	101%	277.0	108%
	(8.6%)	(9.5%)	(10.2%)		(9.8%)	(10.8%)			(10.2%)		(10.8%)	
Gross profit	8.2	23.2	10.4	127%	26.0	27.6	119%	107%	10.6	101%	30.0	108%
	(5.7%)	(4.9%)	(5.6%)		(4.9%)	(4.9 %)			(6.2 %)		(4.9 %)	
SG&A expenses	5.4	12.0	5.7	106%	13.0	12.5	104%	96%	6.4	111%	13.5	108%
Operating income	(2.9%)	(4.6%)	(4.5%)		(4.9%)	(5.9 %)			(4.0%)		(6.0 %)	
Operating income	2.8	11.2	4.6	167%	13.0	15.1	135%	117%	4.2	90%	16.5	109%
Ordinary incomo	(3.1%)	(5.0%)	(8.5%)		(6.6%)	(7.6 %)			(11.2 %)		(8.7%)	
Ordinary income	2.9	12.2	8.7	296%	17.4	19.4	159%	112%	11.6	132%	24.2	125%
Net income	(10.8%)	(7.0%)	(6.9%)		(4.9 %)	(5.7%)			(9.9 %)		(6.8 %)	
	10.3	17.1	7.0	68%	13.0	14.6	85%	112%	10.3	146%	18.8	129%

7

Notes: 1. All amounts less than ¥100m are disregarded. 2. Figures in parentheses are ratio to net sales.



(¥bn)



(2) Orders Received, Net Sales and Amount Carried Forward

	(2) O	orders Received,	Net Sa	les and	Amoun	t Carrie	ed For	ward						(¥bn)
			FY 2	2016			FY 2					FY 2		
					Inte	rim		Full	vear		Inte	rim	Full	vear
			Interim	Full year	Actual	YOY	Plan	Actual	YOY	Plan accuracy	Plan	YOY	Plan	YOY
			А	В	С	C/A	D	Е	E/B	E/D	F	F/C	G	G/E
		Access engineering	36.5	77.0	36.4	100%	70.0	72.4	94%	103%	34.5	95%	70.0	97%
	т	NTT Group Netw ork engineering	9.2	22.1	10.0	109%	18.0	20.2	92%	113%	9.0	90%	20.0	99%
Or	SOL	engineering Mobile engineering	30.4	60.4	27.9	92%	53.0	52.7	87%	99%	22.5	81%	49.0	93%
ders	ENGINEERING- SOLUTIONS	Sub-total	76.1	159.6	74.3	98%	141.0	145.4	91%	103%	66.0	89%	139.0	96%
Re	RING	NCCs	10.7	27.5	15.7	146%	29.0	30.9	112%	107%	14.0	89%	31.0	100%
Orders Received	1.	Urban infrastructure	28.5	58.8	31.5	111%	72.0	68.8	117%	96%	31.5	100%	83.0	121%
red		Sub-total	115.4	246.0	121.6	105%	242.0	245.1	100%	101%	111.5	92%	253.0	103%
	SYST	EM-SOLUTIONS	10.6	22.2	11.6	110%	31.0	23.3	105%	75%	13.5	115%	37.0	158%
		TOTAL	126.0	268.3	133.3	106%	273.0	268.5	100%	98%	125.0	94%	290.0	108%
	ENGINEERING- SOLUTIONS	Access engineering	30.7	74.7	31.9	104%	74.0	73.5	98%	99%	35.5	111%	74.0	101%
		NTT Group Netw ork engineering	7.1	21.1	9.0	126%	21.5	21.5	102%	100%	9.5	105%	23.0	107%
		engineering Mobile engineering	21.1	50.6	21.5	102%	54.0	51.5	102%	95%	21.5	100%	52.0	101%
Ne	NEE	Sub-total	59.0	146.5	62.5	106%	149.5	146.6	100%	98%	66.5	106%	149.0	102%
Net Sales	RINC	NCCs	8.3	22.6	11.2	133%	30.5	27.1	120%	89%	11.0	98%	28.0	103%
lles	Ϋ́	Urban infrastructure	19.0	51.7	18.4	97%	59.0	59.6	115%	101%	17.5	95%	72.0	121%
		Sub-total	86.5	220.9	92.2	107%	239.0	233.4	106%	98%	95.0	103%	249.0	107%
	SYST	EM-SOLUTIONS	9.1	22.5	10.6	117%	25.0	23.4	104%	94%	9.0	84%	28.0	120%
		TOTAL	95.7	243.5	102.8	108%	264.0	256.8	105%	97%	104.0	101%	277.0	108%
		Access engineering	22.2	18.8	23.3	105%	_	17.6	94%]	_	_	_	_
An		NTT Group Netw ork engineering	10.3	9.2	10.1	98%	_	7.9	86%	_	_	_	_	_
nour	SOL	engineering Mobile engineering	32.3	32.8	39.2	121%	_	33.9	104%	_	_	_	_	_
nt Ca	ENGINEERING- SOLUTIONS	Sub-total	64.8	60.8	72.7	112%	-	59.6	98%	—	_	_	—	_
arrie	RING	NCCs	7.7	10.3	14.9	192%	I	14.0	136%	_	_	_	_	_
¢d F	41	Urban infrastructure	56.9	54.5	67.6	119%	-	63.7	117%	_	_	_	—	_
Amount Carried Forward		Sub-total	129.5	125.7	155.2	120%	-	137.4	109%	—	_	_	—	_
ard	SYST	EM-SOLUTIONS	6.7	4.9	5.9	89%	_	4.9	99%	_	_	_	_	_
		TOTAL	136.3	130.7	161.2	118%	_	142.3	109%	_	_	—	—	_

Note: All amounts less than ¥100m are disregarded.



Disclaimer Regarding Forward-Looking Statements

Management of the Company has made estimates and assumptions relating to financial forecasts based on information available as of the reporting date. Actual results could differ from those estimates.

KYOWA EXEO CORPORATION

3-29-20 Shibuya, Shibuya-ku, Tokyo 150-0002 JAPAN

http://www.exeo.co.jp/overseas/index.html TEL: (81)3-5778-1073 FAX: (81)3-5778-1228