

Results for the Three Months Ended June 30, 2020

August 7, 2020

KYOWA EXEO CORPORATION



(1) Overview (¥bn)

| | FY 2 | 019 | FY 2020 | | | | | |
|-----------------------------------|-------------|-----------|-------------|------------|-----------|------------|--|--|
| | 1st quarter | Full year | 1st qı | uarter | Full year | | | |
| | A | В | Actual C | YOY C/A | Plan D | YOY D/B | | |
| Orders received | 124.9 | 556.3 | 146.9 | 118% | 525.0 | 94% | | |
| Net sales | 91.7 | 524.5 | 106.1 | 116% | 525.0 | 100% | | |
| 0 51 | (13.5%) | (13.0%) | (12.9%) | | (13.8%) | | | |
| Gross profit | 12.3 | 68.3 | 13.7 | 111% | 72.5 | 106% | | |
| CC 9 A 21/22/22 | (9.1%) | (7.1%) | (9.0%) | | (7.7%) | | | |
| SG&A expenses | 8.3 | 37.2 | 9.5 | 115% | 40.5 | 109% | | |
| Operating income | (4.3%) | (5.9%) | (3.9%) | | (6.1%) | | | |
| Operating income | 3.9 | 31.1 | 4.1 | 104% | 32.0 | 103% | | |
| Ordinantinaama | (4.2%) | (5.8%) | (4.8%) | | (6.3%) | | | |
| Ordinary income | 3.8 | 30.6 | 5.0 | 131% | 33.0 | 108% | | |
| Net income attributable to owners | (2.6%) | (3.0%) | (2.9%) | | (4.0%) | | | |
| of parent | 2.3 | 15.6 | 3.0 | 131% | 21.1 | 135% | | |

Notes: 1. All amounts less than ¥100m are disregarded. 2. Figures in parentheses are ratio to net sales.



(2) Orders Received, Net Sales and Amount Carried Forward

(¥bn)

| | | | FY 2 | 2019 | FY 2020 | | | | |
|-----------|------------------|-----------------------|-------------|-----------|-------------|-------------|-----------|------------|--|
| | | | 1st quarter | Full year | 1st q | 1st quarter | | Full year | |
| | | | А | В | Actual C | YOY C/A | Plan D | YOY D/B | |
| | | NTT Group engineering | 56.0 | 227.0 | 51.2 | 91% | 210.0 | 92% | |
| Orders | ENGINEERING- | NCCs | 11.8 | 51.7 | 18.1 | 153% | 48.2 | 93% | |
| | SOLUTIONS | Urban infrastructure | 30.6 | 153.0 | 39.0 | 127% | 134.6 | 88% | |
| Received | | Sub-total | 98.5 | 431.8 | 108.4 | 110% | 392.8 | 91% | |
| ivec | SYSTEM-SOLUTION | SYSTEM-SOLUTIONS | | 124.5 | 38.4 | 146% | 132.2 | 106% | |
| | | TOTAL | 124.9 | 556.3 | 146.9 | 118% | 525.0 | 94% | |
| | | NTT Group engineering | 43.1 | 227.8 | 44.0 | 102% | 215.6 | 95% | |
| | ENGINEERING- | NCCs | 7.9 | 40.7 | 8.0 | 101% | 46.9 | 115% | |
| let s | SOLUTIONS | Urban infrastructure | 21.2 | 135.2 | 31.0 | 146% | 137.7 | 102% | |
| Net Sales | | Sub-total | 72.2 | 403.8 | 83.1 | 115% | 400.2 | 99% | |
| 0 | SYSTEM-SOLUTION | ONS | 19.4 | 120.7 | 22.9 | 118% | 124.8 | 103% | |
| | | TOTAL | 91.7 | 524.5 | 106.1 | 116% | 525.0 | 100% | |
| Αm | | NTT Group engineering | 78.3 | 64.7 | 71.8 | 92% | _ | _ | |
| Amount | ENGINEERING- | NCCs | 23.9 | 30.9 | 41.1 | 172% | _ | _ | |
| Carried | SOLUTIONS | Urban infrastructure | 104.8 | 113.7 | 121.7 | 116% | _ | | |
| | | Sub-total | 207.2 | 209.3 | 234.6 | 113% | _ | | |
| Forward | SYSTEM-SOLUTIONS | | 22.0 | 21.5 | 36.9 | 168% | _ | _ | |
| ard | | TOTAL | | 230.9 | 271.6 | 118% | - | _ | |

Note: All amounts less than ¥100m are disregarded.



(3) Business Overview of Main Subsidiaries – 1

(¥bn)

| | E | XEO TECH | | Daiwa | Densetsu Group | |
|------------------|-------------|-------------|------|-------------|----------------|------|
| | FY 2019 | FY 2020 | | FY 2019 | FY 2020 | |
| | 1st quarter | 1st quarter | YOY | 1st quarter | 1st quarter | YOY |
| Orders received | 9.3 | 7.4 | 79% | 4.4 | 6.2 | 140% |
| Net sales | 4.7 | 5.1 | 108% | 3.3 | 4.2 | 127% |
| Cross profit | (9.2%) | (7.3%) | | (9.7%) | (10.7%) | |
| Gross profit | 0.43 | 0.37 | 87% | 0.32 | 0.45 | 140% |
| CC A ovnopos | (6.2%) | (6.6%) | | (6.8%) | (6.0%) | |
| SG&A expenses | 0.29 | 0.34 | 116% | 0.22 | 0.25 | 113% |
| Operating income | (3.0%) | (0.7%) | | (2.9%) | (4.7%) | |
| Operating income | 0.13 | 0.03 | 25% | 0.09 | 0.19 | 202% |
| Ordinaryinaama | (3.4%) | (1.5%) | | (3.2%) | (5.0%) | |
| Ordinary income | 0.16 | 0.07 | 48% | 0.10 | 0.21 | 198% |
| Net income | (2.3%) | (1.0%) | | (2.1%) | (3.3%) | |
| Net income | 0.10 | 0.04 | 45% | 0.06 | 0.13 | 200% |

Notes: 1. Figures below 100 million yen (or below 10 million yen in some cases) are disregarded. 2. Figures in parentheses are ratio to net sales.



(3) Business Overview of Main Subsidiaries – 2

► Transactions with other groups in the consolidated group are not offset.

(¥bn)

| | FY 2019 1st quarter | | | | FY 2020 1st quarter | | | | |
|------------------|------------------------|---------------------------------|------------------------|-------------------------------|------------------------|----------------------------------|------------------------|------------|------------|
| | C-CUBE Group | Seibu ⊟ectric Industry Group | NIPPON DENTSU Group | Simple addition value A | C-CUBE Group | Seibu Electric Industry Group | NIPPON DENTSU Group | TOTAL B | YOY B/A |
| Orders received | 14.9 | 14.2 | 10.2 | 39.4 | 16.0 | 14.2 | 12.6 | 42.9 | 109% |
| Net sales | 13.0 | 10.1 | 7.3 | 30.6 | 12.9 | 11.9 | 8.8 | 33.8 | 110% |
| Cross profit | (10.1%) | (6.3%) | (13.8%) | (9.8%) | (12.7%) | (8.1%) | (14.5%) | (11.6%) | |
| Gross profit | 1.32 | 0.64 | 1.01 | 2.98 | 1.64 | 0.96 | 1.28 | 3.90 | 131% |
| SC8 A ovnoncoo | (8.4%) | (6.5%) | (10.9%) | (8.4%) | (8.7%) | (4.7%) | (9.1%) | (7.4%) | |
| SG&A expenses | 1.10 | 0.66 | 0.80 | 2.57 | 1.12 | 0.56 | 0.81 | 2.50 | 97% |
| Operating income | (1.7%) | (▲0.2%) | (2.8%) | (1.3%) | (4.0%) | (3.4%) | (5.4%) | (4.2%) | |
| Operating income | 0.22 | ▲0.01 | 0.20 | 0.41 | 0.51 | 0.40 | 0.47 | 1.40 | 340% |
| Ordinary income | (2.4%) | (1.5%) | (3.9%) | (2.4%) | (5.3%) | (4.5%) | (5.8%) | (5.1%) | |
| Ordinary income | 0.30 | 0.15 | 0.28 | 0.75 | 0.68 | 0.53 | 0.51 | 1.73 | 231% |
| Net income | (1.4%) | (0.5%) | (2.5%) | (1.4%) | (3.3%) | (2.5%) | (3.9%) | (3.2%) | |
| Net illcome | 0.18 | 0.05 | 0.18 | 0.41 | 0.43 | 0.29 | 0.34 | 1.07 | 256% |

Notes: 1. Figures below 100 million yen (or below 10 million yen in some cases) are disregarded. 2. Figures in parentheses are ratio to net sales.

2. Non-consolidated Figures



(1) Overview (¥bn)

| | FY 2 | 2019 | FY 2020 | | | | | |
|------------------|-------------|-----------|-------------|------------|-----------|------------|--|--|
| | 1st quarter | Full year | 1st qı | uarter | Full year | | | |
| | А | В | Actual C | YOY C/A | Plan D | YOY D/B | | |
| Orders received | 65.3 | 301.7 | 80.5 | 123% | 280.0 | 93% | | |
| Net sales | 48.0 | 282.9 | 57.0 | 119% | 280.0 | 99% | | |
| Conso mark | (11.9%) | (10.2%) | (10.5%) | | (10.3%) | | | |
| Gross profit | 5.7 | 28.7 | 5.9 | 105% | 28.8 | 100% | | |
| SC8 A synances | (6.9%) | (5.4%) | (6.7%) | | (5.8%) | | | |
| SG&A expenses | 3.3 | 15.1 | 3.8 | 116% | 16.3 | 108% | | |
| Operating income | (5.0%) | (4.8%) | (3.7%) | | (4.5%) | | | |
| Operating income | 2.4 | 13.6 | 2.1 | 89% | 12.5 | 92% | | |
| Ordinary income | (12.3%) | (6.0%) | (4.9%) | | (4.9%) | | | |
| Ordinary income | 5.9 | 17.1 | 2.7 | 47% | 13.8 | 81% | | |
| Net income | (10.7%) | (2.9%) | (26.1%) | | (8.0%) | | | |
| Net income | 5.1 | 8.1 | 14.8 | 288% | 22.3 | 275% | | |

Notes: 1. All amounts less than ¥100m are disregarded. 2. Figures in parentheses are ratio to net sales.

2. Non-consolidated Figures



(2) Orders Received, Net Sales and Amount Carried Forward

(¥bn)

| (2) Gradio Resolved, Not Sales and A | | | | | 2019 | FY 2020 | | | | |
|--------------------------------------|---------------------------|--------------------------|---------------------|-------------|-----------|---------|-------------|-------|------|--|
| | | | | 1st quarter | Full year | 1st qu | 1st quarter | | year | |
| | | | | | Actual | YOY | Plan | YOY | | |
| | | | | Α | В | С | C/A | D | D/B | |
| | | | Access engineering | 18.3 | 72.8 | 16.6 | 91% | 64.1 | 88% | |
| | т | NTT Group | Network engineering | 4.4 | 22.1 | 3.5 | 79% | 21.4 | 97% | |
| 임 | NGIN | engineering | Mobile engineering | 12.6 | 45.8 | 9.4 | 75% | 44.6 | 97% | |
| Orders | ENGINEERING- SOLUTIONS | | Sub-total | 35.4 | 140.8 | 29.6 | 84% | 130.1 | 92% | |
| | RING | | NCCs | 3.7 | 26.0 | 9.9 | 268% | 28.7 | 110% | |
| Received | ' [| Urb | an infrastructure | 18.1 | 101.6 | 25.7 | 142% | 86.1 | 85% | |
| /ed | | | Sub-total | 57.3 | 268.6 | 65.3 | 114% | 244.9 | 91% | |
| | SYSTEM-SOLUTIONS | | | 8.0 | 33.1 | 15.1 | 190% | 35.1 | 106% | |
| | | TC | OTAL | 65.3 | 301.7 | 80.5 | 123% | 280.0 | 93% | |
| | | | Access engineering | 15.8 | 74.9 | 15.5 | 98% | 68.1 | 91% | |
| | | NTT Group engineering | Network engineering | 2.4 | 22.1 | 3.1 | 128% | 22.0 | 99% | |
| | ENGINEERING- SOLUTIONS | | Mobile engineering | 7.3 | 45.0 | 6.1 | 84% | 42.3 | 94% | |
| <u>Z</u> | LUT! | | Sub-total | 25.6 | 142.1 | 24.8 | 97% | 132.4 | 93% | |
| Net Sales | RING | | NCCs | 4.5 | 25.6 | 4.5 | 100% | 28.7 | 112% | |
| lles | 4, | Urb | an infrastructure | 12.5 | 83.3 | 22.1 | 177% | 88.4 | 106% | |
| | • | | Sub-total | 42.7 | 251.0 | 51.5 | 121% | 249.5 | 99% | |
| | SYSTE | EM-SOLUTION | IS | 5.2 | 31.9 | 5.5 | 104% | 30.5 | 95% | |
| | | TOTAL | | 48.0 | 282.9 | 57.0 | 119% | 280.0 | 99% | |
| | | | Access engineering | 17.6 | 13.0 | 14.2 | 81% | _ | _ | |
| Αn | _ | NTT Group | Network engineering | 12.0 | 10.0 | 10.3 | 86% | _ | _ | |
| Amount | ENGI | engineering | | 26.3 | 29.6 | 96% | _ | _ | | |
| 10 | NEE | | Sub-total | 60.4 | 49.4 | 54.2 | 90% | _ | _ | |
| Carried | ENGINEERING- SOLUTIONS | | NCCs | 14.9 | 16.2 | 21.6 | 145% | _ | _ | |
| ed F | Ϋ, | Urb | an infrastructure | 83.6 | 96.3 | 99.9 | 119% | _ | _ | |
| Forward | | | Sub-total | 159.0 | 162.0 | 175.8 | 111% | _ | _ | |
| /ard | SYSTEM-SOLUTIONS | | | 8.7 | 7.2 | 16.9 | 193% | _ | _ | |
| | | TC | OTAL | 167.8 | 169.3 | 192.8 | 115% | _ | _ | |

Note: All amounts less than ¥100m are disregarded.



Disclaimer Regarding Forward-Looking Statements

Forward-looking statements in this document are based on information available to our company as of the date of publication. Actual results may differ materially from these forecasts due to various factors.

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